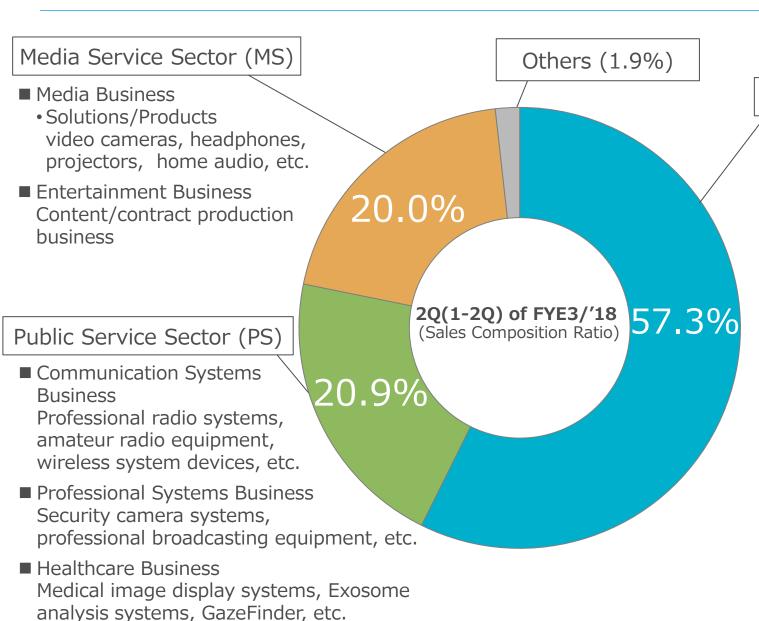
# JVCKENWOOD Results and Forecast Briefing 2Q of Fiscal Year Ending March 2018

November 1, 2017

JVCKENWOOD Corporation

#### **Business Domains**



#### Automotive Sector (AM)

- **■** Consumer Business
  - Car navigation systems
  - Car audio systems
  - Display audio systems
  - · Dashcams, etc.
- OEM Business
  - Car navigation systems
  - Display audio systems
  - Dashcams
  - Car-mounted cameras
  - CD/DVD mechanisms for vehicles
  - Optical pick-ups for car mounted equipment
  - Car-mounted speakers
  - Car-mounted antennas
  - Car-mounted amplifiers
  - Digital cockpit systems, etc.

## 1. Overview of Financial Results for 2Q of FYE3/'18

- 2. Full-year Earnings Forecast for FYE3/'18
- 3. Topics

## 1. Overview of Financial Results for 2Q of FYE3/'18

2. Full-year Earnings Forecast for FYE3/'18

3. Topics

### Financial Results for 2Q (1-2Q) of FYE3/'18 – Summary

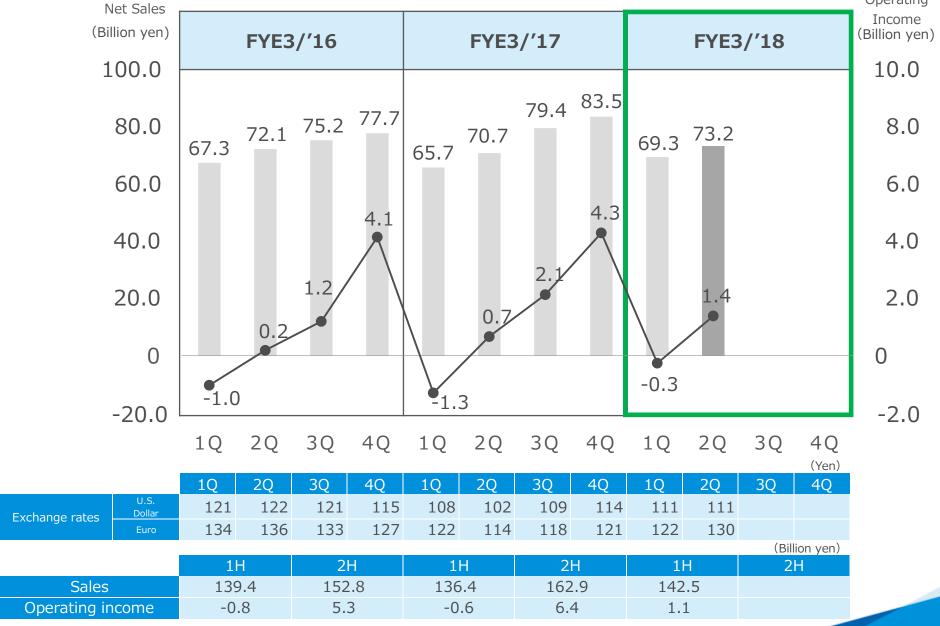
- Net sales increased due to significant sales increase in the OEM Business in the AM Sector.
- Operating income turned around from a loss to a profit due to significant profit increase in the OEM Business in the AM Sector.
- Ordinary income turned around from a loss to a profit due to significant increase in operating income.
- Net loss decreased significantly due to increase in ordinary income and improvement in extraordinary income (loss).

(Billion yen)

		2Q(1-2Q) of FYE3/'17		2Q(1-2Q) of FYE3/'18		
			Compotision ratio		Compotision ratio	YoY comparison
Net sales		136.4	100.0	142.5	100.0	+ 6.1
	Cost of sales	100.9	74.0	105.3	73.9	+ 4.4
	Selling, general and administrative expenses	36.1	26.5	36.0	25.3	-0.1
Operating income		-0.6	-0.5	1.1	0.8	+ 1.8
Ordinary income		-1.5	-1.1	0.7	0.5	+ 2.1
Net income attributable to owners of parent		-5.7	-4.2	-0.3	-0.2	+ 5.5

	FYE3/′17				FYE3/'18						
		1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year
Profit-and-loss	U.S. dollar	108yen	102yen	109yen	114yen	108yen	111yen	111yen			
exchange rates	Euro	122yen	114yen	118yen	121yen	119yen	122yen	130yen			

### Financial Results for 2Q of FYE3/'18 – Trends in Quarterly Results



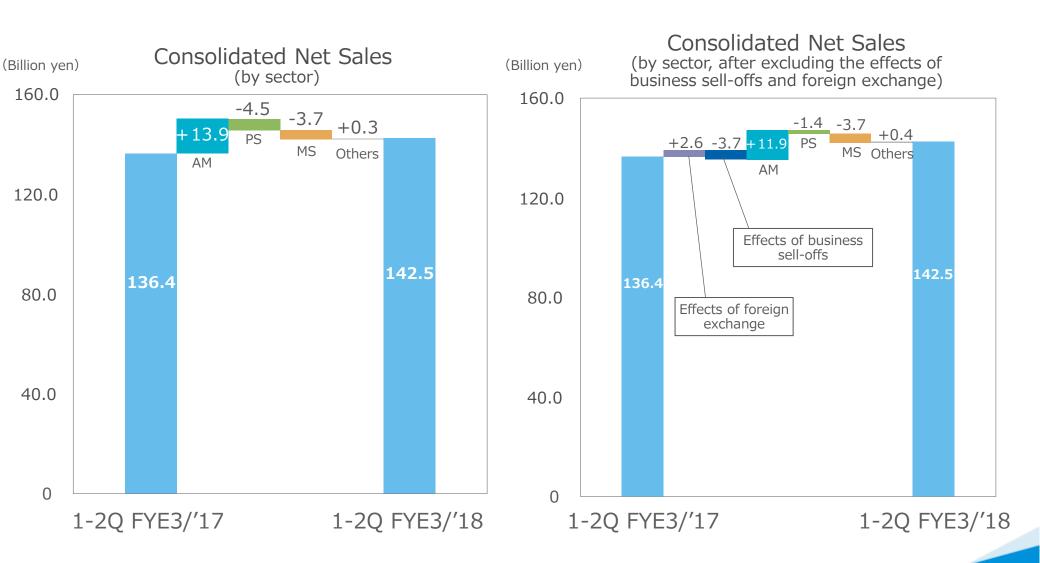
Operating

## Financial Results for 2Q (1-2Q) of FYE3/'18 – Results by Sector

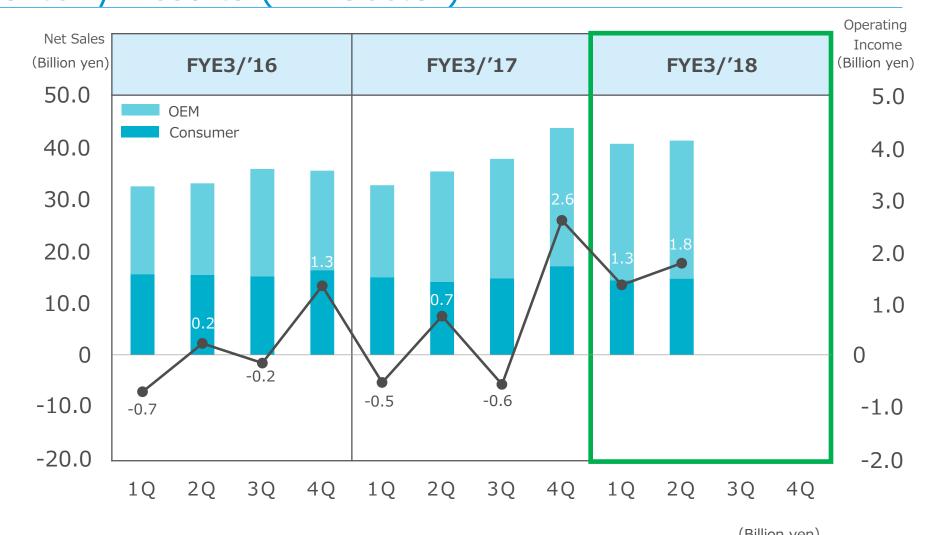
(Billion yen)						
		1-2Q FYE3/'17	1-2Q FYE3/'18	YoY change (amount)	YoY change (percentage)	Factor
AM Coctor	Sales	67.8	81.7	+ 13.9	+20.4%	<ul> <li>* Sales in the AM Sector as a whole increased due to substantial increase in sales in the OEM Business.</li> <li>* Profit in the AM Sector as a whole increased sharply due to</li> </ul>
AM Sector	Operating income	0.2	3.1	+ 2.9	_	substantial increase in profit in the OEM Business.
DC Costor	Sales	34.2	29.7	-4.5	-13.1%	billion yen in decrease.
PS Sector	Operating income	-0.6	-1.7	-1.1	-	* Operating loss in the PS Sector as a whole widened due to profit decrease in the Communication Systems Business and the Professional Systems Business.
MC Coctor	Sales	32.2	28.5	-3.7	-11.3%	* Sales in the MS Sector as a whole decreased due to sales decrease in the Media Business and the Entertainment Business.
MS Sector	Operating income	-0.4	-0.3	+ 0.2	-	* Operating income (loss) improved in the MS Sector as a whole due to decrease in operating loss in the Media Business.
Others (including	Sales	2.2	2.5	+ 0.3	+15.3%	
intersegment elimination)	Operating income	0.2	0.0	-0.2	_	
Total	Sales	136.4	142.5	+ 6.1	+4.5%	
Total	Operating income	-0.6	1.1	+ 1.8	-	

(Rillion ven)

## Financial Results for 2Q (1-2Q) of FYE3/'18 – Consolidated Net Sales (by Sector)



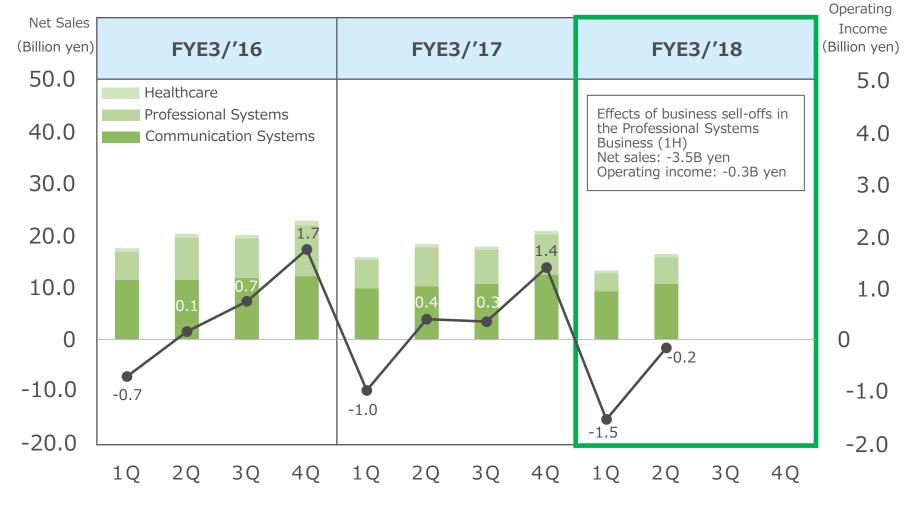
### Financial Results for 2Q of FYE3/'18 - Quarterly Results (AM Sector)



(Dilliol I	yen)
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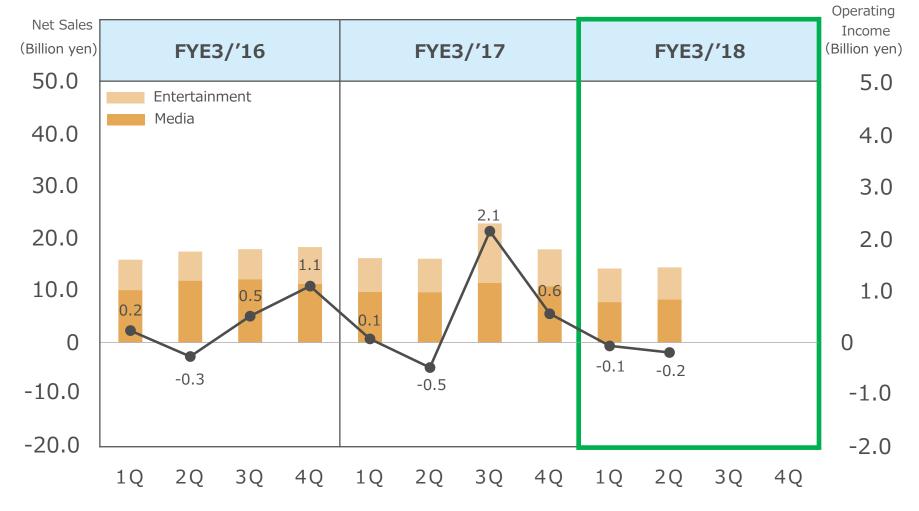
	1H	2H	1H	2H	1H	2H
Sales	65.3	71.1	67.8	81.2	81.7	
Operating income	-0.5	1.2	0.2	2.0	3.1	

### Financial Results for 2Q of FYE3/'18 – Quarterly Results (PS Sector)



	1H	2H	1H	2H	1H	2H
Sales	37.9	43.0	34.2	47.6	29.7	
Operating income	-0.6	2.5	-0.6	1.7	-1.7	

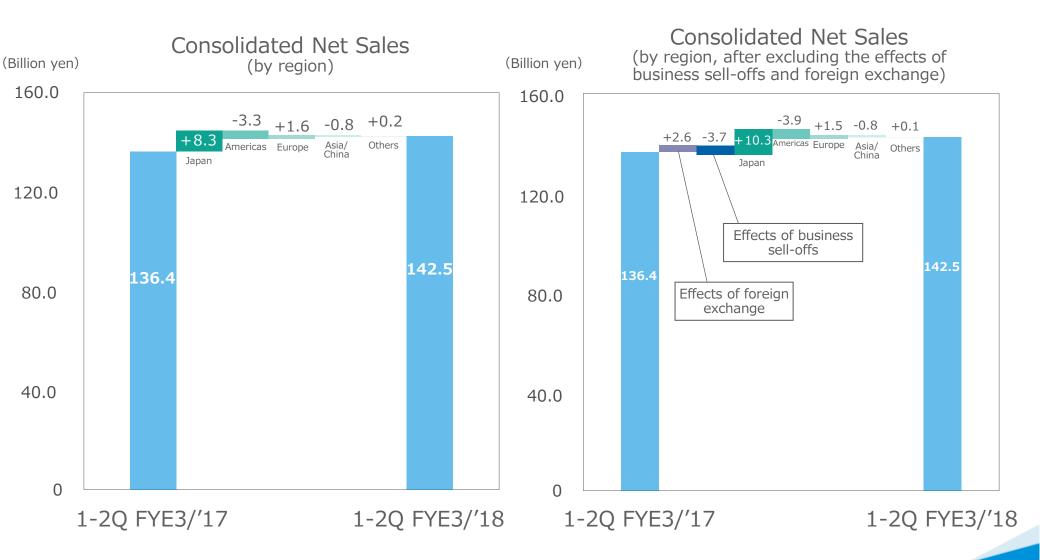
## Financial Results for 2Q of FYE3/'18 – Quarterly Results (MS Sector)



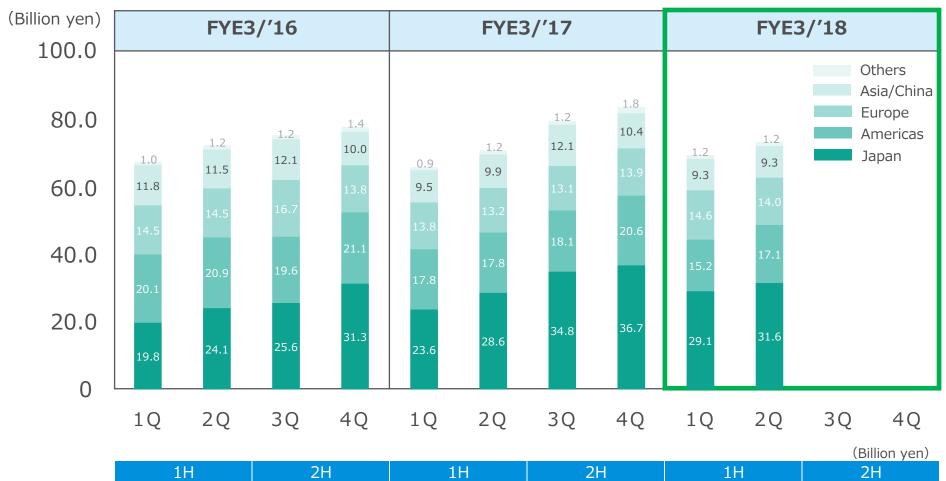
(Billio	n yen	

	1H	2H	1H	2H	1H	2H
Sales	33.3	36.1	32.2	40.6	28.5	
Operating income	-0.0	1.6	-0.4	2.7	-0.3	

## Financial Results for 2Q (1-2Q) of FYE3/'18 – Consolidated Net Sales (by Region)

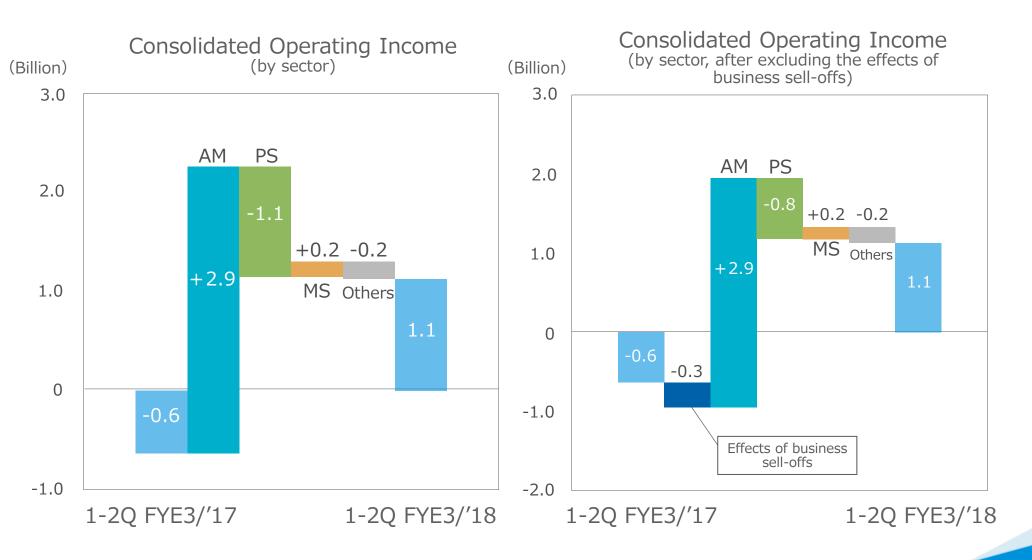


### Financial Results for 2Q of FYE3/'18 – Consolidated Net Sales (by Region)



						(=, 0,
	1H	2H	1H	2H	1H	2H
Japan	43.9	56.9	52.3	71.6	60.6	
Americas	41.0	40.7	35.6	38.7	32.3	
Europe	29.0	30.5	27.0	27.1	28.5	
Asia/China	23.3	22.1	19.4	22.5	18.6	
Others	2.2	2.6	2.1	3.0	2.4	

## Financial Results for 2Q (1-2Q) of FYE3/'18 – Consolidated Operating Income (by Sector)



#### Financial Results for 2Q (1-2Q) of FYE3/'18

- Consolidated Ordinary Income and Net Income Attributable to Owners of Parent
- Ordinary income increased sharply and turned around from a loss to a profit, due to significant increases in operating income.
- Net loss attributable to owners of the parent decreased significantly due to increase in ordinary income and improvement in extraordinary income (loss).

			(Billion yen)
	1-2Q FYE3/′17	1-2Q FYE3/'18	YoY Change
Operating income	-0.63	1.13	+ 1.76
Non-operating income and expenses	-0.86	-0.47	+ 0.38
Ordinary income	-1.49	0.65	+ 2.14
Extraordinary income (loss)	-2.47	0.79	+ 3.27
Income taxes, etc.	1.41	1.24	-0.17
Net income attributable to owners of parent	-5.74	-0.29	+ 5.45

### Financial Results for 2Q (1-2Q) of FYE3/'18

- Non-operating Income and Expenses and Extraordinary Income (Loss)

				(Million yen)
		1-2Q FYE3/′17	1-2Q FYE3/'18	YoY Change
Non-operatin	g income and expenses	-855	-474	+381
Total	non-operating income	569	651	+82
	Interest income	79	85	+6
	Dividend income	169	106	-63
	Other non-operating income	319	459	+140
Total	non-operating expense	1,424	1,125	-299
	Interest expense	483	456	-27
	Foreign exchange loss	264	144	-120
	Other non-operating expenses	677	524	-153
Extraordinary	income (loss)	-2,474	790	+3,264
Total	extraordinary profit	167	840	+673
	Gain on sales of property, plant and equipment	90	82	-8
	Gain on sales of investment securities	8	716	+708
	Gain on liquidation of subsidiaries and associated companies	69	-	-69
	Other extraordinary profit	-	41	+41
Total	extraordinary loss	2,642	49	-2,593
	Loss on sales(disposal) of property, plant and equipment	1,364	37	-1,327
	Business structural improvement expenses	68	6	-62
	Employment structural improvement expenses	213	-	-213
	Loss on liquidation of subsidiaries and associated companies	272	_	-272
	Provision for loss on order received	711	_	-711
	Other extraordinary loss	10	5	-5

### Financial Results for 2Q of FYE3/'18

Balance Sheet Summary

(Billion yen)

	End of FYE3/'17	End of FYE3/'18	YoY Change
Total assets	262.3	267.1	+ 4.8
Interest-bearing debts	70.3	69.5	-0.7
Net debt	28.5	26.0	-2.5
Net debt/equity ratio (times)	0.51	0.45	-0.06
Net Assets	61.5	63.7	+ 2.2
Shareholders' equity	56.0	58.0	+ 1.9
Shareholders' equity ratio (%)	21.4	21.7	+ 0.3

## Financial Results for 2Q (1-2Q) of FYE3/'18 – Cash Flow Summary

- Cash flow from operating activities increased due to recording of net income before income taxes, coupled with increase in cash inflow from collection of notes and accounts receivable-trade.
- Net cash used in investing activities decreased due to decrease in cash outflow for purchasing property, plant and equipment, coupled with cash inflow from sales of investment securities.

(Billion yen)

	1-2Q FYE3/′17	1-2Q FYE3/'18	YoY Change
Cash flow from operating activities	4.2	8.5	+ 4.3
Cash flow from investing activities	-8.5	-4.0	+ 4.5
Free cash flow	-4.3	4.5	+ 8.8
Cash flow from financing activities	1.1	-2.6	-3.7
Total	-3.2	1.9	+ 5.1

## 1. Overview of Financial Results for 2Q of FYE3/'18

## 2. Full-year Earnings Forecast for FYE3/'18

3. Topics

### Full-year Earnings Forecast for FYE3/'18

- Earnings for the first half of FYE3/'18 exceeded the period-start projection on a company-wide basis due to strong sales in the OEM Business in the AM Sector despite the effects of a sales decrease in the PS Sector.
- As for the outlook for 3Q and thereafter, sales are expected to remain strong in the OEM Business in the AM Sector and earnings are expected to improve in the PS and MS Sectors through the second half of FYE3/'18. However, the full-year earnings forecast announced at the beginning of period is left unchanged at this time.

	Results for FYE3/'17	Forecast for FYE3/'18	YoY Change
Sales	299.3	295.0	-4.3
Operating income	5.8	6.4	+ 0.6
Ordinary income	3.6	4.4	+ 0.8
Net income attributable to owners of parent	-6.7	1.4	+ 8.1

		Results for FYE3/'17	Assumptions for FYE3/'18
Profit-and-loss exchange rates	U.S. dollar	JPY 108	JPY 113
	Euro	JPY 119	JPY 121

## 1. Overview of Financial Results for 2Q of FYE3/'18

## 2. Full-year Earnings Forecast for FYE3/'18

### 3. Topics

### Topics (1) Sales Expansion of Dashcams

Backed by the domestic market's expansion, JVCKENWOOD will aim to further boost sales by enhancing product lineup, strengthening functions linked with a navigation system and expanding sales channels by capturing corporate demand.



Domestic sales volume results and forecast image of JVCKENWOOD's dashcams

FYE3/'16 FYE3/'17 FYE3/'18

Results

Results

Start full-scale introduction in the U.S. and European markets in anticipation of market growth.



Forecast

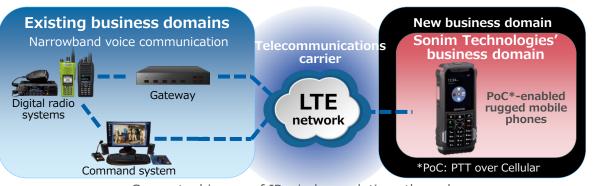
### Topics (2) Initiatives for Next-generation IoT Solution Business

- Started operational collaboration with Sanwa Koutsu toward the development and introduction of taxi dispatch system.
- Work toward integration of display system that contains professional wireless systems and car navigation system into a central display unit  $\rightarrow$  Develop an integrated system that unifies payment system and taximeter.
- Develop the integrated system into a telematics solution for wide-ranging commercial vehicles in the future.



### Topics (3) Initiatives for Communication Systems Business

Promoting commercialization of the KENWOOD brand's IP wireless systems through collaboration with Sonim Technologies in the U.S.





Conceptual image of IP wireless solutions through collaboration with Sonim Technologies in the U.S.

- Received large-scale orders for professional wireless systems for the public sector in Japan and overseas.
  - Communications systems for electric and gas companies in New Jersey and Indiana (Zetron)
  - Digital communications systems related to the Ministry of Land, Infrastructure, Transport and Tourism (domestic)





## Topics (4) Strengthening Solutions in Professional Systems Business

- The solution business expanded through receipt of orders for emergency broadcasting systems that support multilingual broadcasting for transportation infrastructure, introduction of Intelligent Video Analytics (IVA) to a domestic logistics company and introduction of face recognition system for transportation infrastructure, etc.
- JVCKENWOOD Public & Industrial Systems Corporation held its first Solution Fair 2017 in October and worked to further expand orders for various solutions through partnerships (collaboration) with partner companies.



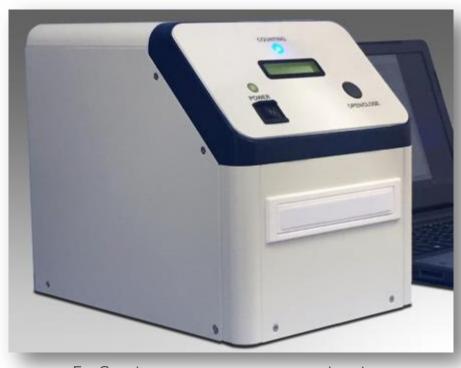




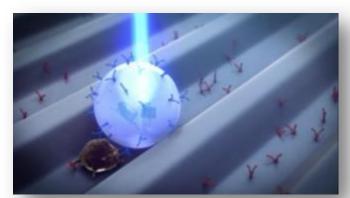
Proposed solutions on display, including image analysis and work style reform

## Topics (5) Collaborative Research Toward Improving Quality of Diagnosis and Treatment of Cancer

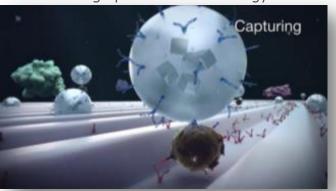
- Launched collaborative research on measurement of exosomes in blood from cancer patients with the National Cancer Center Japan, Daiichi Sankyo Company Limited and Sysmex Corporation.
- Work to develop technology for detecting specific exosomes using JVCKENWOOD's exosome measurement system called ExoCounter.



ExoCounter, exosome measurement system



Count the number of exosomes using optical disk technology



Discriminate disease-related exosomes

#### Topics (6) Initiatives for Media Business 1

- Strengthened the product lineup of Bluetooth-enabled headphones.
  - Showcased the new product lineup of sports headphone and highresolution headphone models at IFA2017 held in Germany in September.



Strengthening product lineups successively in Japan.







### Topics (6) Initiatives for Media Business 2

- Concluded a new agreement with a major simulator company.
  - Working to establish trust by proposing a professional medium-sized 4K projector that meets customer needs and responding to request and demand for more sophisticated models.



- Launched WiZMUSIC, a commemorative model for Victor's 90th anniversary.
  - WiZMUSIC, an acoustic characteristics customizing service that uses our proprietary EXOFIELD, the out-of-head localization sound field processing technology, is now available.





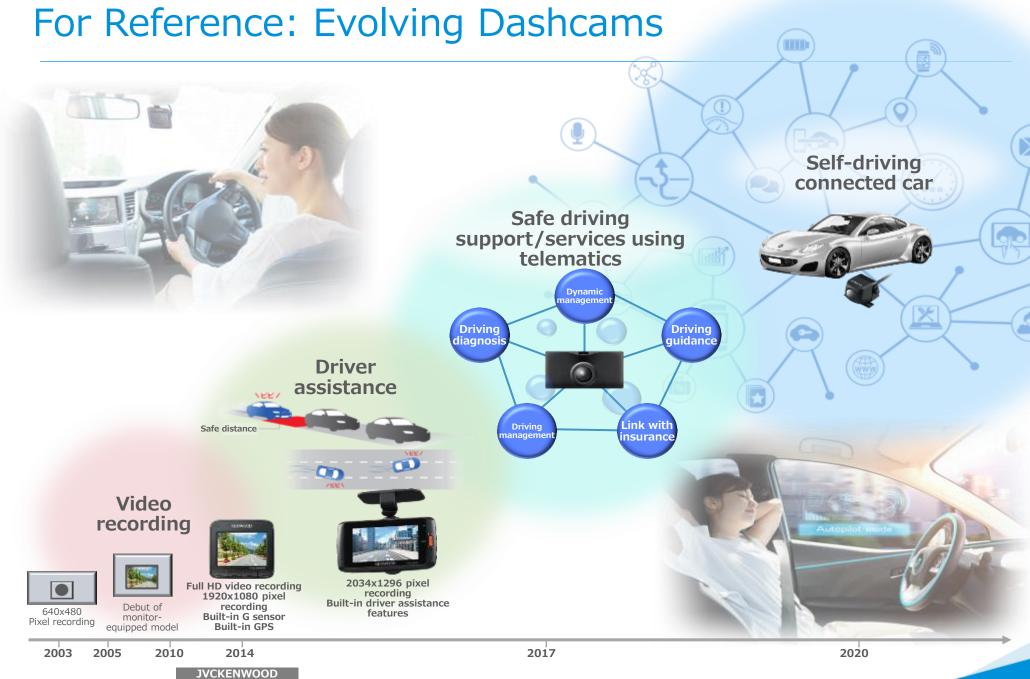
### Topics (7) Initiatives for Entertainment Business

- KooNe, a solution based on highresolution sound space design
  - The number of installations of KooNe solution increased, driven by work-style reform efforts by companies.
  - Further expand orders by enhancing the ability to make proposals through collaborations with JVCKENWOOD Public & Industrial Systems.



#### Artists' works

- Works that contributed to earnings in 2Q
   Garakuta, an album released by Keisuke Kuwata Family Song, a single by Gen Hoshino Zutto Futaride, a single by Leo Ieiri
- Promising works scheduled for release in 3Q
   MVP, a BD/DVD by Keisuke Kuwata (to be released on Dec. 13)
   Sayonara, a single by Sakurako Ohara (to be released on Nov. 22)



enters market

30

### For Reference: Response to Adoption of IoT in Healthcare

Exploring the possibility of branching out into the Point-of-Care Testing (POCT) market, which is estimated to grow to about USD 30 billion in 2020.

POCT is a medical diagnostic testing that can be performed at the time of care in various places (e.g., general practitioners, ambulances, home, outdoors and hospitals). Quick test results received on site will allow medical staffs to offer better emergency care and provide dramatic improvement in medical service.



### **JVCKENWOOD**

The expressions contained in this presentation referring to the Company's future plans, intentions and expectations are categorized as future forecast statements. Such statements reflect management expectations of future events, and accordingly, are inherently susceptible to risk, uncertainty and other factors, whether known or unknown, and may be significantly different from future performance. These statements represent management's targets as of the time of issuance of these presentation materials, and the Company is under no obligation, and expressly disclaims any such obligation, to update, alter or publicize its future forecast statements in the event there are changes in the economic climate and market conditions affecting the performance of the Company. Risk factors and other uncertainty which may affect the Company's actual performance include: (1) violent fluctuations in economic circumstances and supply and demand systems in major markets (Japan, the U.S, the EU and Asia); (2) restrictions including trade regulations applicable to major markets including Japan and other foreign countries; (3) sharp fluctuations in the exchange rate of the U.S. dollar, euro, and such like against the yen; (4) market price fluctuations in capital markets; and (5) changes in social infrastructure due to short-term changes in technology and such like.

Please note, however, that the above is not a comprehensive list of all the factors that may exert a significant influence on the Company's performance.